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Feature Articles

This month's focus: "Strategy for Financial Institutions under Ultra-low Interest Rate Environment"

2 **Articles** Challenges Facing Japanese Banks under NIRP (Negative Interest Rate Policy) 6 This paper studies the impact of NIRP on bank profitability in Japan. The study gives a detailed analysis of the differences between a) the estimated impact that was published (by YOSHIZAWA) in February 2016 right after the announcement of NIRP by BOJ and b) the actual impact in the first half of FY16 (ended September 2016) by scrutinizing financial results released by banks. The paper also covers the challenges facing Japanese banks under NIRP taking into account the macroeconomy and environment surrounding the banking industry in Japan, as well as looks at the similarities and differences in Eurozone countries which introduced NIRP prior to Japan. Securities Investment for Financial Institutions in Near-Zero Interest Rate **Environment** Keisuke Ito, CMA · CIIA / Hiroshi Sasaki, CMA · CIIA 16 In the recent near-zero interest rate environment, investment in securities by Japanese financial institutions is facing a turning point. While bank savings are increasing, demand for loans is still only moderate, and thus intensifying investment in securities is becoming essential. This paper identifies challenges and opportunities of such investment for financial institutions in this near-zero interest rate environment in a risk appetite framework. How to expand the investment universe, how to plan investment in a forward looking way, and how to recognize/react to early warning signals of financial market turbulence are discussed.

On Investment as Financial Intermediation and Macrofinancial System in an Ultra-low Interest Rate Environment under Yield Curve Control by the Bank of Japan

In September 2016, the Bank of Japan (BOJ) conducted "a comprehensive assessment of the developments in economic activity and prices as well as policy effects since the introduction of quantitative and qualitative monetary easing (QQE)", as a result of which it concluded that price expectations in Japan are formed more adaptively than in other countries. With both the potential growth rate and natural rate of interest stagnating and expectations being formed adaptively, market interest rates will remain low under additional downward pressure from yield curve control. Institutional investors, if they are to earn return, will be required to expand value-adding capacity through investment activity as financial intermediation by further enhancing a wide range of information production.

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